

CROSSING BOUNDARIES TO ACHIEVE DISRUPTIVE INNOVATION

Romano Del Nord

With the permission of:

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CHRIS CROMBIE – Grimshaw Architects

SEMINARIO 4

sessione pomeridiana

L'OSPEDALE IN EVOLUZIONE CONTINUA

La progettazione di un sistema adattativo e complesso

Villa La Quiete alle Montalve - 15 gennaio 2014 - Firenze

Applicazione di strumenti e procedure evolute in una competizione internazionale negli USA: il concorso "Small Hospital, Big Idea"



2011 >

OBIETTIVO

Sviluppo di processi e progetti innovativi con i quali attuare un programma di "community hospitals" mediante un "sistema costruttivo industrializzato" tale da comprimere costi e tempi di realizzazione delle opere

CONCORRENTI

108 concorrenti provenienti da tutto il mondo



FASI DI SELEZIONE

I°

18 gruppi selezionati

II°

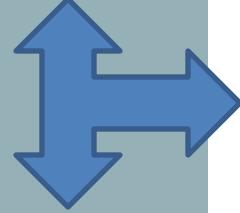
9 gruppi semifinalisti

III°

3 gruppi finalisti

DIALOGO

3 gruppi finalisti (8 mesi per approfondire la proposta sviluppando un dialogo con la committenza)



> 2013

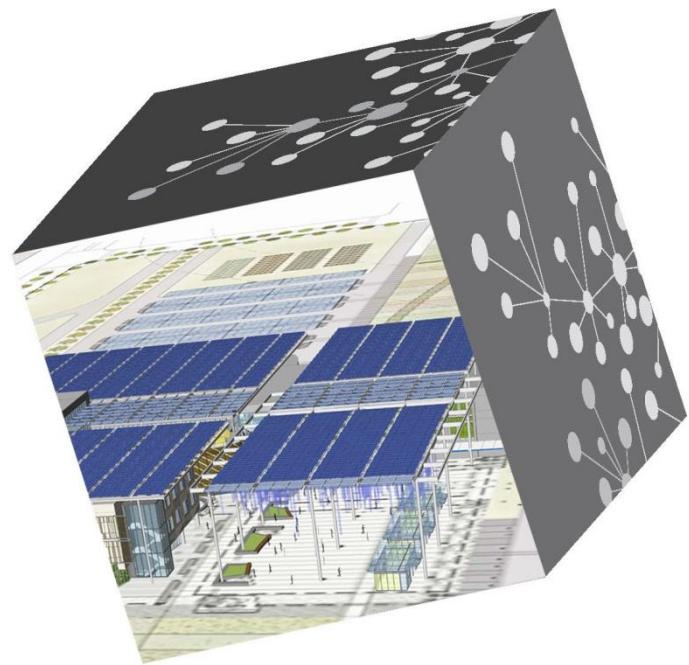
- Flessibilità documentata del sistema
- Basso impatto ambientale e sostenibilità
- Economicità conseguibili nel ciclo di vita
- Efficienza operativa
- Sofisticazione tecnologica delle soluzioni quale riflesso delle più avanzate potenzialità dell'elettronica e dell'automazione
- Concertazione consapevole della soluzione mediante simulazione comparata di costi e prestazioni tra opzioni alternative



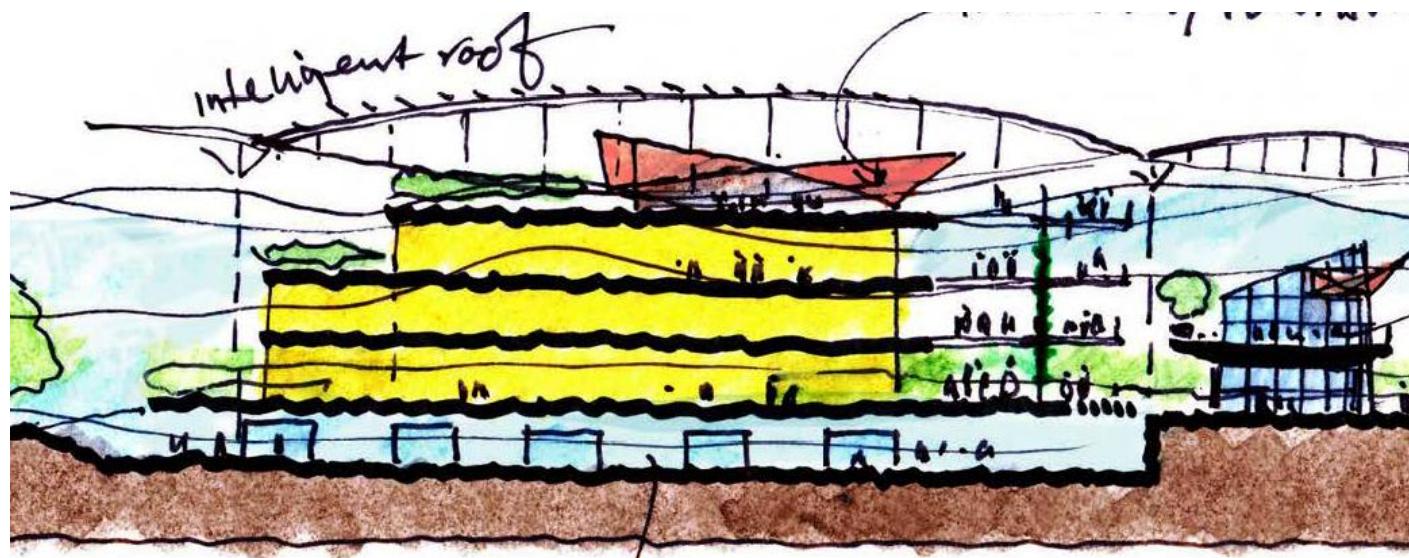
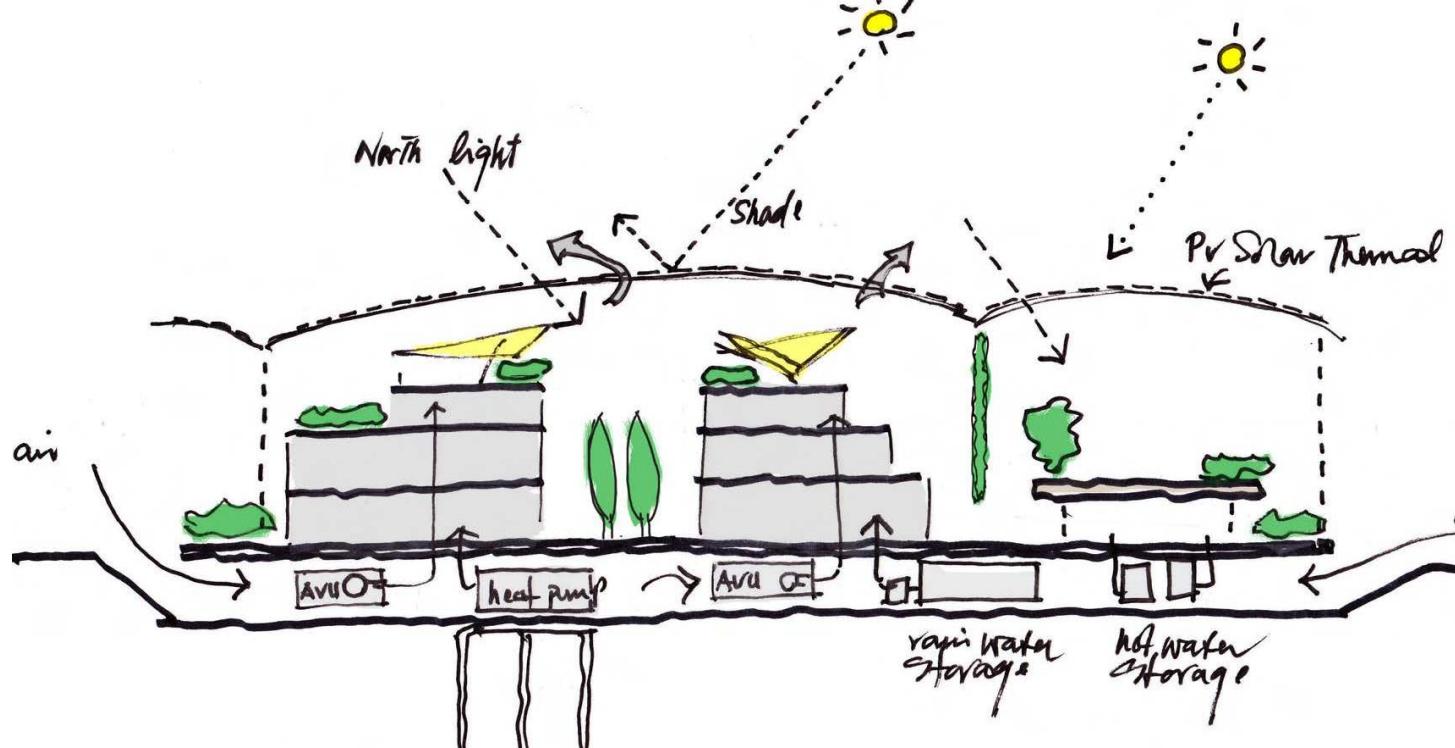


KAISER PERMANENTE

EVERYTHING UNDER
ONE ROOF



ADITAZZ

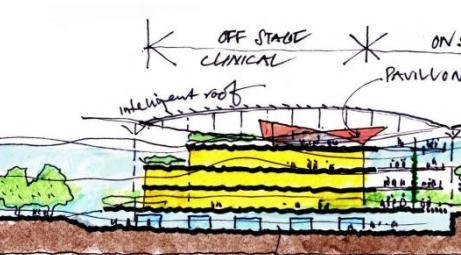
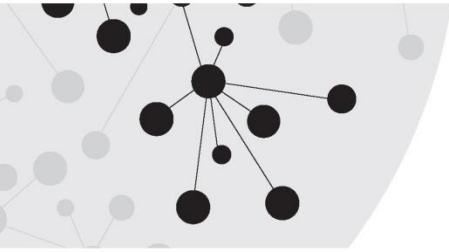
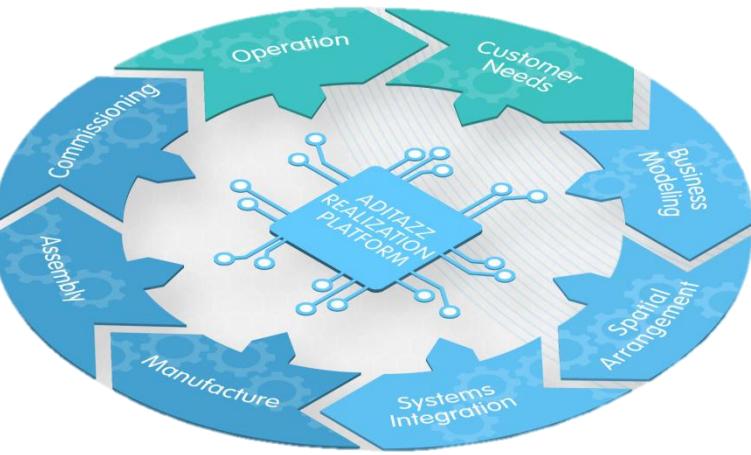
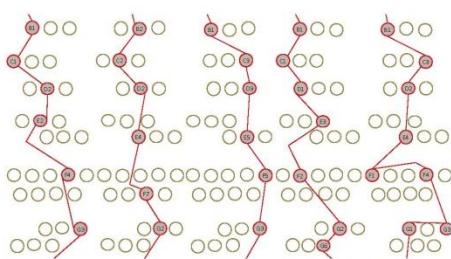












ADITAZZ **ARP** REALIZATION PLATFORM

ABOUT ADITAZZ

What is our vision?

Improved patient care through an innovative new approach to the design of the built environment.

Who are we?

We are a visionary AEC company:

We design and deliver next-gen healthcare facilities by integrating innovations in design, technology and manufacturing

(Our deliverable is a complete building - not just a design-tool, or even a design)

What is our core asset?

We have an automated platform that allows us to:

Architect

Engineer

Iterate through a multitude of design options, and optimize the design

Virtually Operate the building (with all structural, functional, financial attributes)

Manufacture and Assemble the building

We call this Aditazz Realization Platform, or ARP

ADITAZZ

WHY HEALTHCARE

The Basic Premise

A complex and dynamic interdependency exists between the built environment and the ability to deliver healthcare effectively.

This makes Aditazz a must-have.

Several Drivers for Complexity

Interplay between Clinical and Operational processes

Interplay between Technology obsolescence cycles over the lifetime of the building

Changing demographics – and increasing focus on prevention and wellness

Evolving models of care delivery – over full Continuum-of-Care

Evolving Standards-of-care

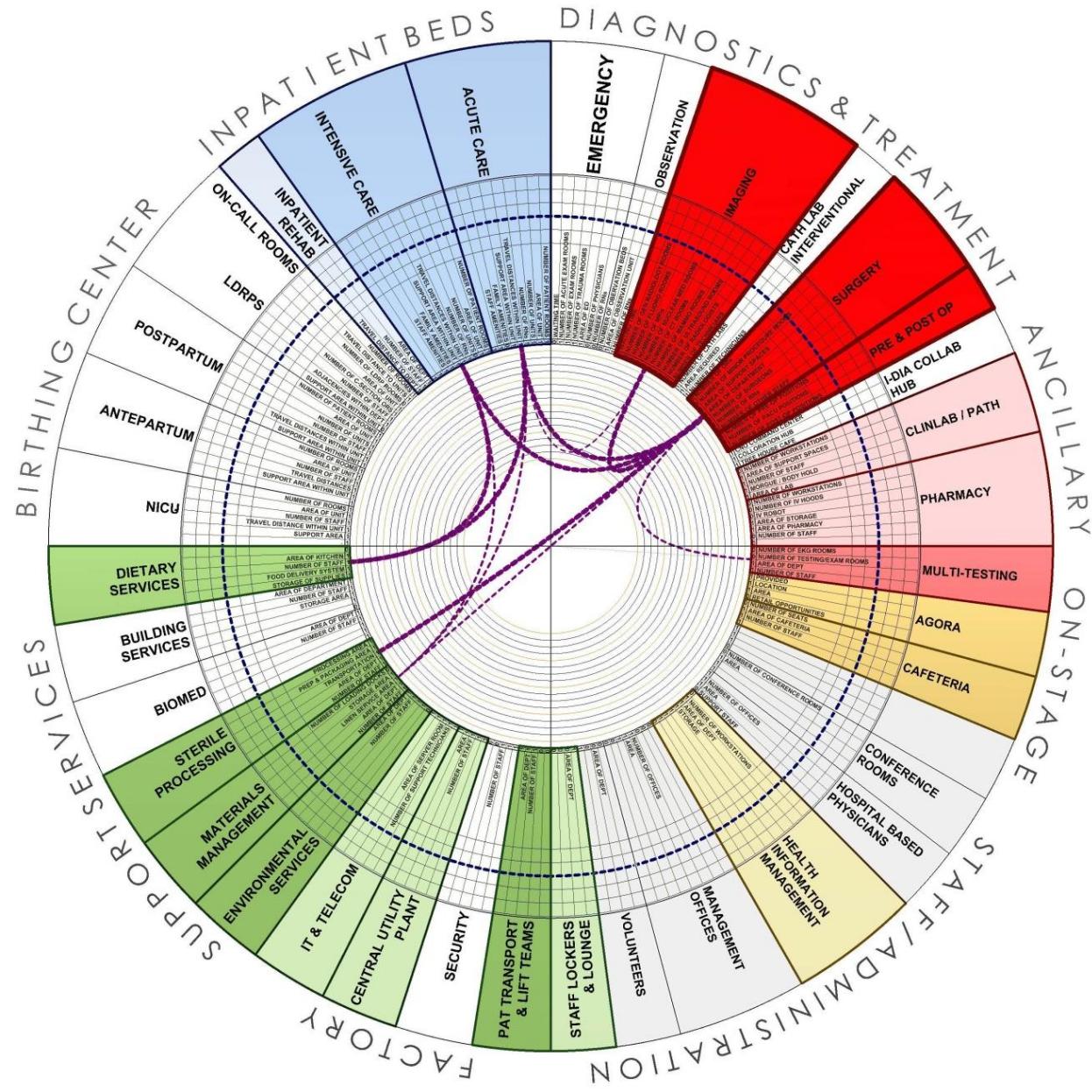
Growing cost pressures – need to optimize resource utilization (skills, financial)

Growing emphasis on Sustainability

Why Aditazz?

The only way to address this complexity is through a platform that concurrently handles all levers and their interdependencies. That's what Aditazz does.

COMPLEXITY IN BUILDING DESIGN



THE IMPACT OF ADITAZZ

Qualitative

Aditazz approach triggers a broad-based disruptive innovation across many dimensions

Cultural

Technological

Quality and Cost of Care Delivery

And it is Scalable....

Applicable to a full range of models - from a Multi-hospital system,
all the way across to a Clinic or MOB

Quantitative

10-30-10:

Ten percent reduction in Capital Expenditure

Thirty percent reduction in time to completion

Ten percent reduction in Operating Expenditure

COMPLEXITY IN BUILDING DESIGN

A complex pattern matching problem

(best) Match (of):

human movement patterns

(to)

space patterns

COMPLEXITY IN BUILDING DESIGN

Increasingly very complex pattern matching problem

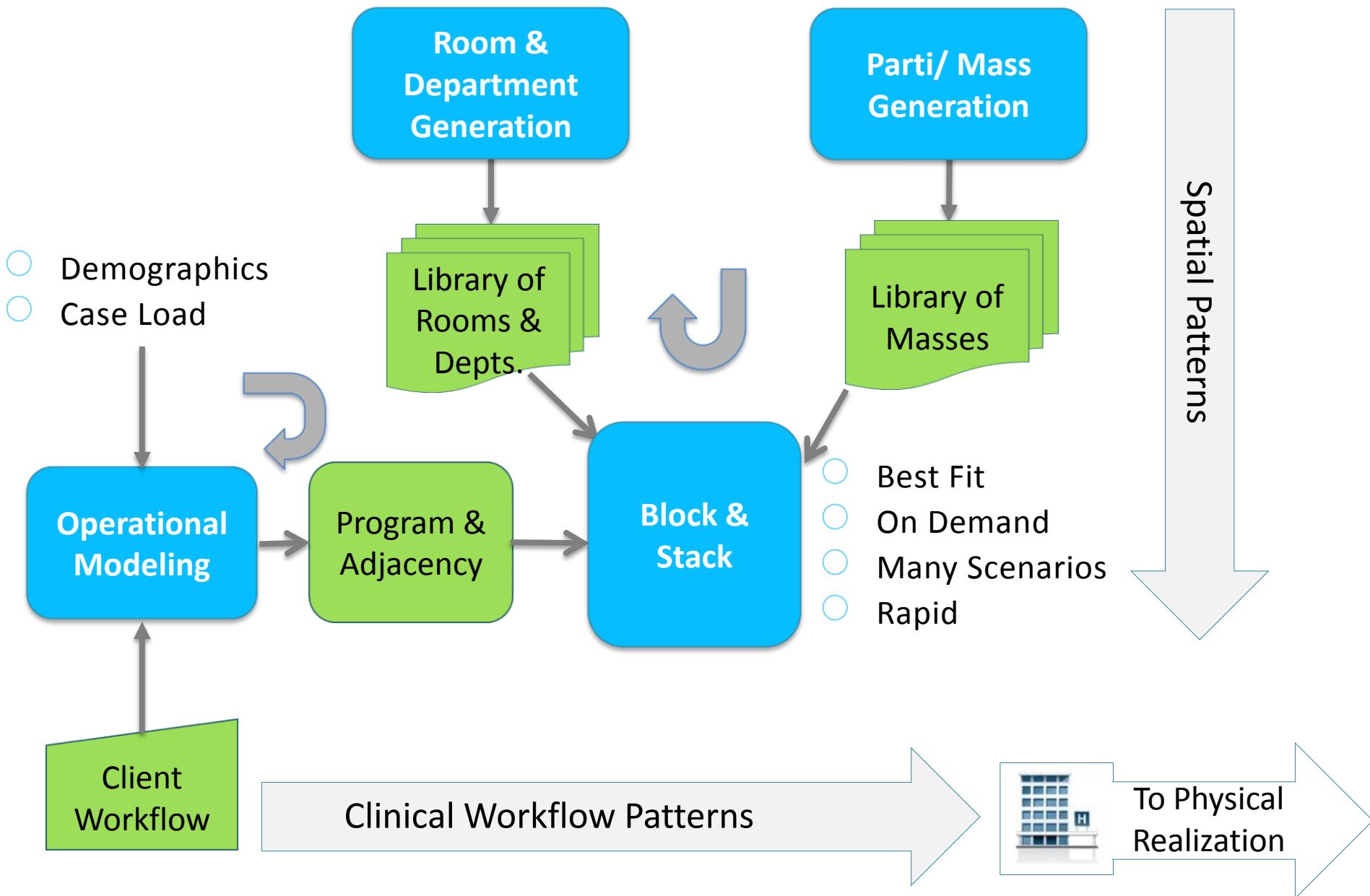
(best) Match (of) [Advanced Algorithms]

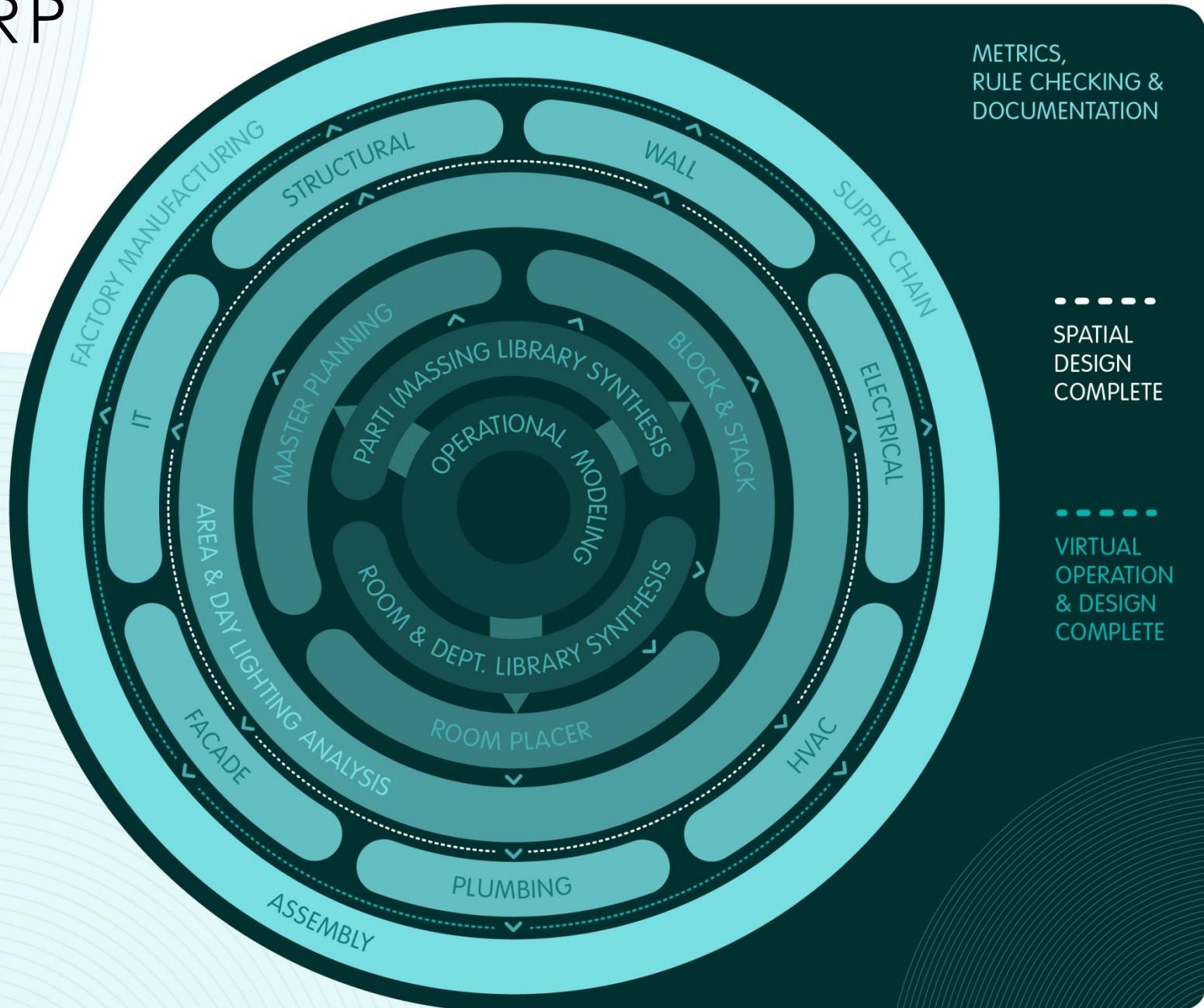
clinical care pathways

(to)

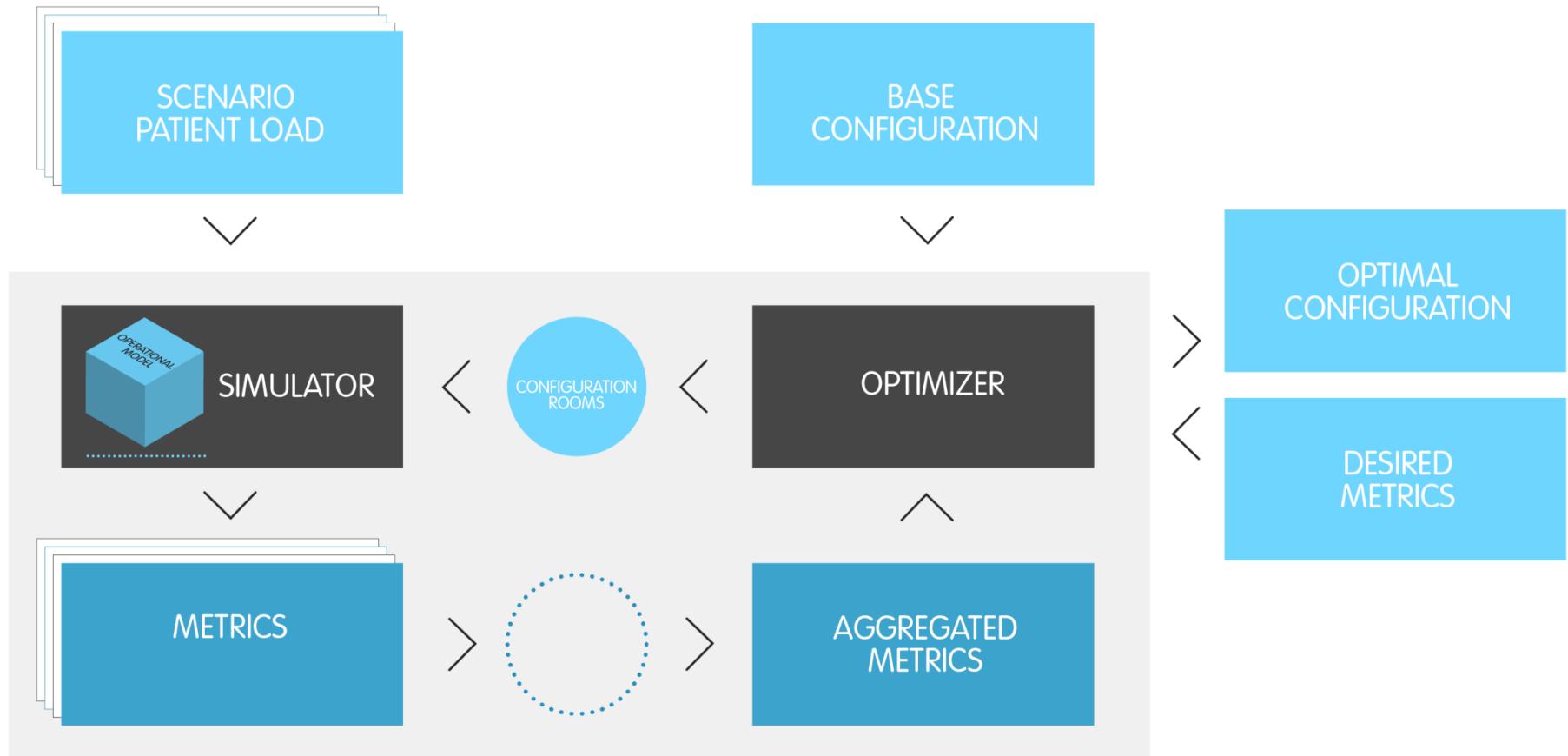
health care spatial design templates

ITERATIVE DESIGN FLOW





OPERATIONAL MODELING



OPERATIONAL MODELING

ADITAZZ

CN BM SA SI F A C O

Emergency Department

Simulator Optimizer

Analysis Run Name

Variations

Baseline

Improved

Total Time I II III IV V all

Admitted					
Discharged					
Surgery					
Transfer					
All					

Time to Doctor I II III IV V all

Admitted					
Discharged					
Surgery					
Transfer					
All					

Wasted Time I II III IV V all

Admitted					
Discharged					
Surgery					
Transfer					
All					

Charts Summary Options Advanced

OPERATIONAL MODELING

Scenario L3T2D25

Required Spaces

```
"numExams": 5,  
"numAcutes": 6,  
"numTraumas": 2  
"numObs": 4,
```

Required Staff

```
"numDR": 2,  
"numMA": 9,  
"numRN": 9,
```

Resulting Metrics

```
"WAIT_All_level_I": 17,  
"WAIT_All_level_II": 29,  
"WAIT_All_level_III": 42,  
"WAIT_All_level_IV": 39,  
"WAIT_All_level_V": 16,  
"WAIT_All": 39,
```

```
"T2D_All_level_I": 5,  
"T2D_All_level_II": 10,  
"T2D_All_level_III": 25,  
"T2D_All_level_IV": 33,  
"T2D_All_level_V": 35,  
"T2D_All": 31
```

Scenario L3T2D20

Required Spaces

```
"numExams": 6,  
"numAcutes": 8,  
"numTraumas": 2  
"numObs": 4,
```

Required Staff

```
"numDR": 2,  
"numMA": 9,  
"numRN": 9,
```

Resulting Metrics

```
"WAIT_All_level_I": 11,  
"WAIT_All_level_II": 35,  
"WAIT_All_level_III": 36,  
"WAIT_All_level_IV": 35,  
"WAIT_All_level_V": 24,  
"WAIT_All": 35,
```

```
"T2D_All_level_I": 5,  
"T2D_All_level_II": 10,  
"T2D_All_level_III": 20,  
"T2D_All_level_IV": 34,  
"T2D_All_level_V": 36,  
"T2D_All": 29
```

OPERATIONAL MODELING

[BACK](#)

METRICS

ESI LEVEL	T2D	WAIT
1	10	10
2	20	30
3	40	60
4	90	90
5	120	90

T2D:

Maximum allowed time (mins) from arrival to first meeting with a doctor

WAIT:

Total wait time (mins) from arrival to leaving ED department caused by lack of resources

COSTS

Total Annual Cost
Capex & Opex

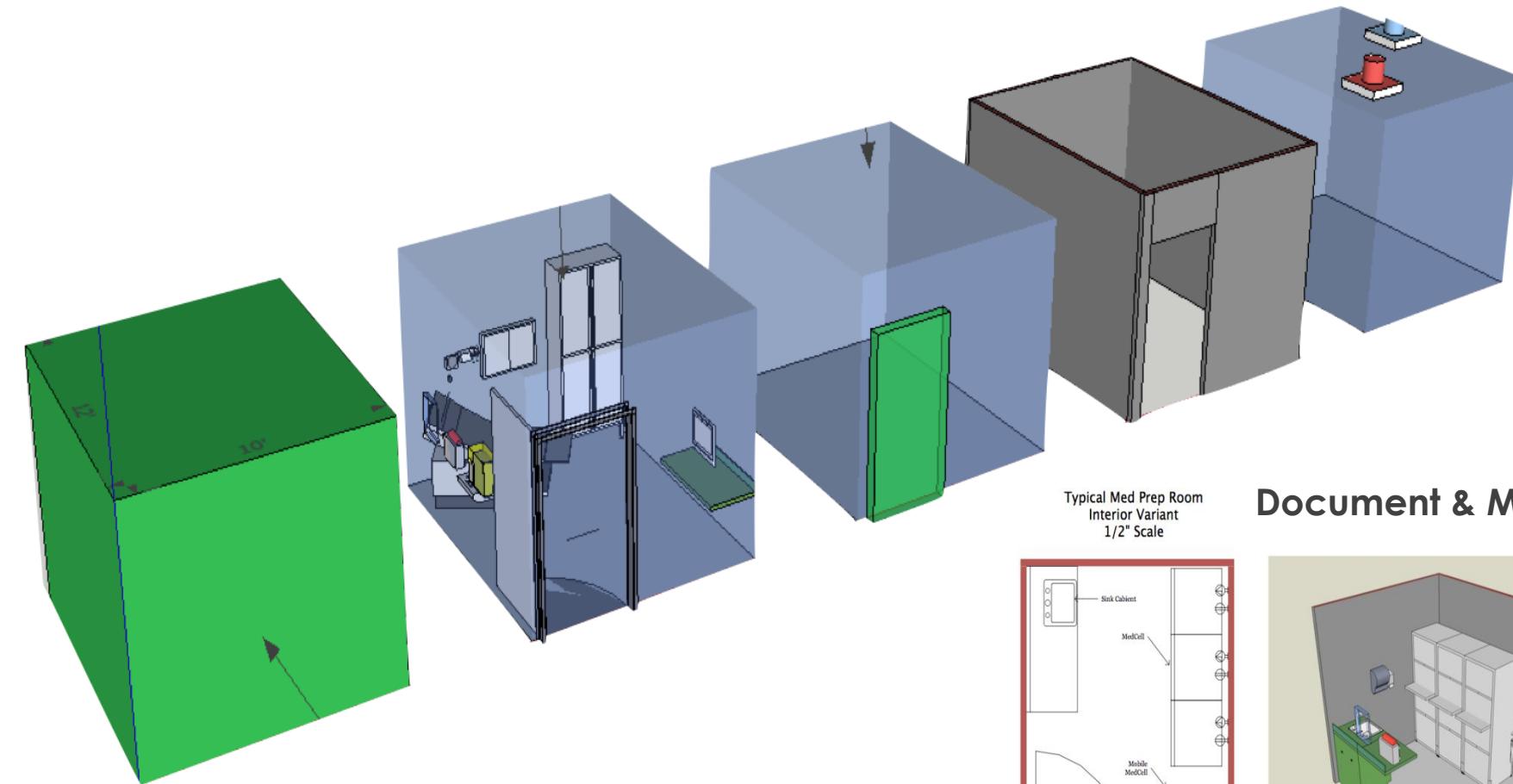
STAFF

Doctor	\$325
RN	\$110
MA	\$60

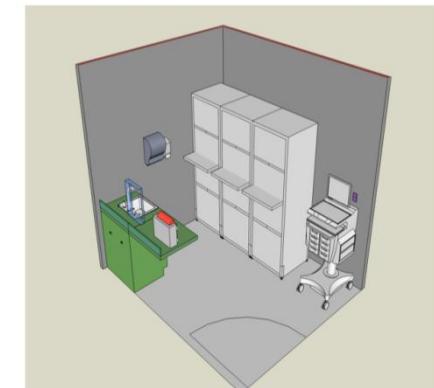
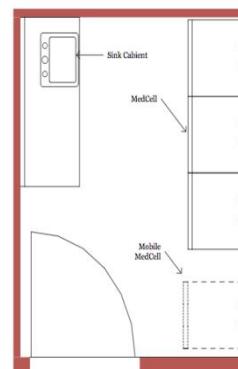
ROOMS

Exam	\$30
Acute	\$40
Trauma	\$100
Obs	\$30

ROOM AND DEPARTMENT LIBRARY SYNTHESIS



Document & Models



Aditazz Confidential

ROOM LIBRARIES Room editor view

[BACK](#)

Room Editor

Design Rules Solutions

Room sizes

ft	ft	ft ²	ft ²	1,000's	\$	ACH	kWh
88.8	88.8	88,888	88,888	88,888	88	88	8,888
88.8	88.8	88,888	88,888	88,888	88	88	8,888

Violations – Acceptable for use in library
88.8 88.8 88,888 88,888 \$8,888 88 88 8,888

Violations – Excluded from library
88.8 88.8 88,888 88,888 \$8,888 88 88 8,888

Rule violations
This room size has no violations.

Export room sizes to CSV file

Plan view Clearances

Room Editor

Room purpose and layout

Room function: Waiting Sub-function: Eg., Pediatrics

Layout: Four sided room

Room size

Width: 12' - 0" Length: 14' - 0"

Clear floor area: 80 ft² Angle: (-45° to 45°)

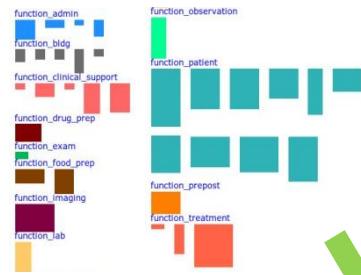
Stretch: Room may resize in the following direction(s): Up to 10%

Wall visibility

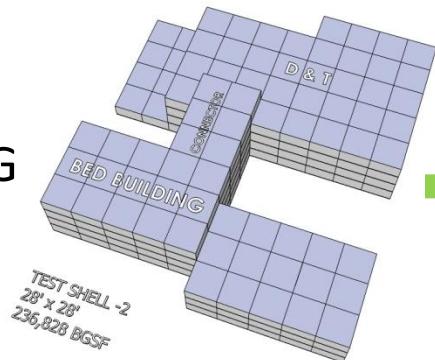
Close

BLOCK AND STACK Aditazz Approach

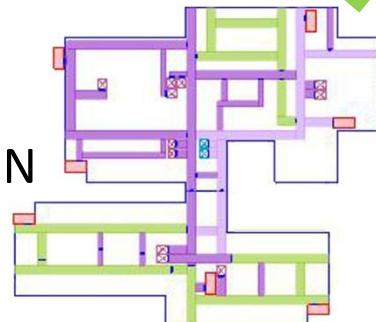
DEPARTMENT BLOCKS



BUILDING MASS

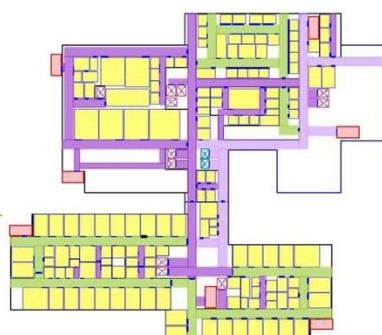


CIRCULATION PATTERN



BLOCK
&
STACK

ARP
LAYOUT
TOOLS



FINAL
LAYOUT

BLOCK AND STACK Aditazz Approach

BACK

NX - sudha@thinapp.aditazz.com:2001 - thinapp

Aditazz Block & Stack - Build 689 (Apr 30 2013 4:22 pm) - site_Test_shell_BST_2_28x28

Open Save Display Zoom Fit Zoom In Zoom Out Hierarchy Space Program Library Properties Reports Checks Constraints Generate Energy Debug Options Write Image About

Library Object type: Corridor

Constraints Checks Generate Department Blocks assignments

Space Program

The screenshot shows a software application for architectural design, specifically for creating building layouts using a block and stack approach. On the left, there's a vertical toolbar with options like Open, Save, Display, etc., and tabs for Library, Constraints, Checks, and Generate Department Blocks assignments. The main workspace displays a 4-level building structure (Level 0 at the bottom, Level 4 at the top) composed of various rooms represented by blue and purple rectangles. To the right of the workspace is a 'Space Program' chart showing departments and their assigned areas. The chart includes categories like admin, bldg, clinical_support, drug_prep, emergency, exec_prep, imaging, lab, patient, prepost, and treatment, each represented by a colored bar.

LEVEL 4

LEVEL 3

LEVEL 2

LEVEL 1

LEVEL 0

Space Program

- admin
- bldg
- clinical_support
- drug_prep
- emergency
- exec_prep
- imaging
- lab
- patient
- prepost
- treatment

sudha@thinapp: ~ [Aditazz Block & Stack... Aditazz Block & Stack ...

ADITAZZ

BLOCK AND STACK Aditazz Approach

[BACK](#)

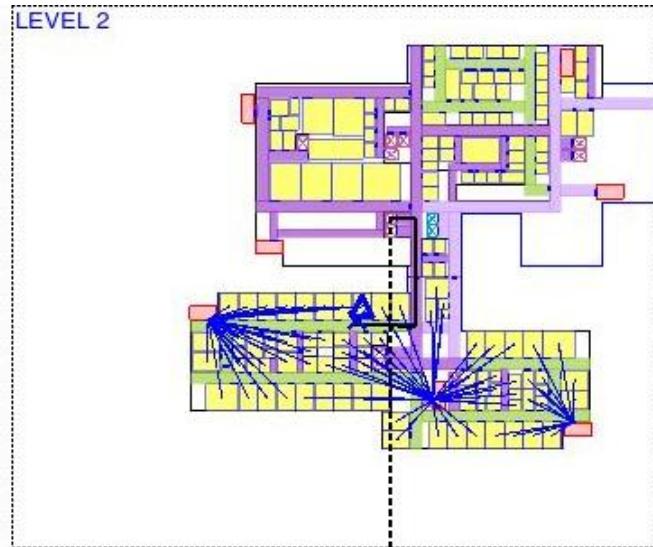
Egress Distance

Travelers From To

Staff Patient
 Patient and Staff Visitor
 Robot Large Robot

Paths: [Update](#) [Add](#) [Clear](#)

Traveler	Distance	Time	#Turns
1 Staff	378	4:07	8
2 Patient	348	6:08	12



Properties

Type: Door
Name: door_south
Parent: acute_exam_room_i5
X Size: 5'0"
Y Size: 0'6"
Access type: PATIENT_AND_STAFF



ADITAZZ

ROOM PLACER

vm_ubuntu64_11.04 (Good) [Running] - Oracle VM VirtualBox

Machine View Devices Help

Applications Places System

Welcome to ARP - Chromium

Welcome to ARP

kpapp2.aditazz.com/spatial_arrangement_phases/1?sa1=1&sa2=1

Money Accounts Ref Gov Learn Personal Home IT Tech Work School Health Shopping 3D Other Bookmarks

CN BM SA SI F A C O

Form & Shell Block & Stack Room Placement

General Placer SAM Dept Sim

BU ED

ED baseline

ED alternative 1

ED alternative 2

ED alternative 3

ED alternative 4

ED alternative 5

Number Exam Rooms
10

Number Acute Rooms
8

Number Triage Rooms
4

Number Obs Rooms
2

Number Trauma Rooms
2

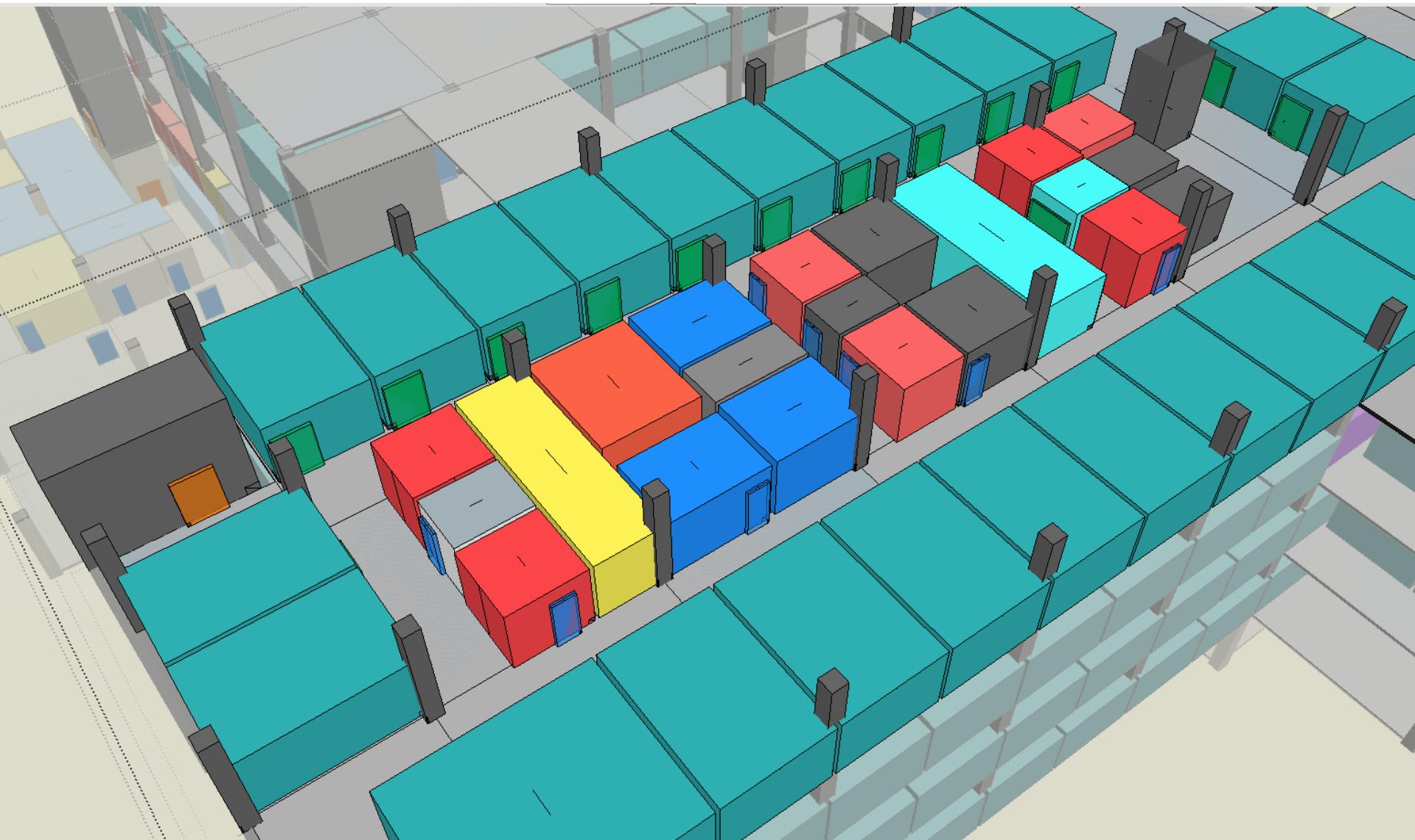
Options Charts

Update

The screenshot shows the 'Room Placement' tab selected in the application. On the left, there's a sidebar with tabs for General, Placer, SAM, and Dept Sim, with 'Placer' currently active. Below the tabs is a section for 'ED baseline' and five 'ED alternative' options, where 'ED alternative 4' is highlighted with a green background. To the right, there are five sliders for different room types, each with a numerical value and a corresponding color-coded bar. The values are: Number Exam Rooms (10, orange), Number Acute Rooms (8, yellow), Number Triage Rooms (4, light blue), Number Obs Rooms (2, green), and Number Trauma Rooms (2, purple). At the bottom right of the main panel is a 'Update' button.

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ROOMS PLACED WITH CIRCULATION PLACER



FACILITIES PLANNING TOOL

Open Save Display Zoom Fit Zoom In Zoom Out Hierarchy Space Program Stacking Diagram Cross Section Library Properties Tools About

Constraints Site Adjacency Matrix Assignment

Adjacency Adjacency Matrix Assignment

Department Blocks	Priority	Building	Storey
ANESTHESIA			
CARDIO-VASC			
CLIN-PHARM			
COMP-MED-OPS			
COMP-MED-VET			
DEV-BIOLOGY			
ENDO-CRINO			
GASTRO-HEPAT			
GENETICS			
HEMOTOLGY			
INFECT-DISEASE			
MED-OPS			
NEURO-BIOLOGY			
NEURO-SCI-SURG			
NEURO-SURG			
neurology_commit	100	bldg_stanford...	2
neurosurgeon_lane	60		
ORTHO-LARYNG			
ORTHO-SURGERY			
orthopaedsurg_c...	100		
PATH-OPS			
PSYCH-OPS			
RADIOLOGY			
radiology_alway	40		
radiology_edwards	80		
radiology_lane	60		
SHC_RESERVE			
SHC_SURGPATH			
SOM			

Clear All

The main workspace displays a building floor plan with various rooms colored according to their assigned departments. A legend on the right, titled 'Space Program', lists 24 categories, each associated with a unique color and icon. The categories include ANESTHESIA, CARDIO-VASC, CLIN-PHARM, COMP-MED-OPS, COMP-MED-VET, DEV-BIOLOGY, ENDO-CRINO, GASTRO-HEPAT, GENETICS, HEMOTOLGY, INFECT-DISEASE, MED-OPS, NEURO-BIOLOGY, NEURO-SCI-SURG, NEURO-SURG, ORTHO-LARYNG, ORTHO-SURGERY, PATH-OPS, PSYCH-OPS, RADIOLOGY, SHC_RESERVE, SHC_SURGPATH, and SOM.